



SCIP Vision, structure and Headline Short Term Plan

November 2023

Background

- Initial Review undertaken in April /May 2023
- External consultant brought in to confirm/challenge this review and to provide examples of best practice from elsewhere
- Findings were presented to Board in September
- Workshops held with the SCIP team



Vision

To increase the range and volume of housing with care options in Leicestershire

Objectives

- Engaging with providers and developers & Influencing Inward Investment for provision such as Extra Care and the development of lifetime homes within the general housing stock
- Improve service user outcomes by promoting independence and avoiding long term institutional care by having a range of alternative accommodation options.
- Create independent living options that prevent the need for institutional care and deliver a cost efficiency
- Influence the supply and location of supported housing to meet local need
- Influencing the development of Extra Care and other housing options to prevent/reduce the need for care services and prevention of individuals going into residential care



Purpose of SCIP

Neil Revely, external consultant, recommended that the purpose of SCIP moving forward should be:

- Deliver on the vision to see the development of the required housing options to cater for the range of needs of older and disabled citizens in Leicestershire
- Managing / shaping the accommodation market and securing investment by providers and developers in housing that meets the needs of older and disabled people in Leicestershire, Relationship Management and 'Marketing' – Housing Providers, Developers, Homes England etc
- Work with District and Borough Councils – Supporting/Influencing Housing and Planning Strategies
- Management of online prospectus and ensuring developers have intelligence to help influence investment decision. Recognising/Reflecting demand/need in the prospectus (understanding key client areas and need, such as ensuring Extra Care caters for those with more complex needs)
- Developing Business Cases (with Housing Partners) when land/capital is required



Governance

- Political & Corporate oversight – Produce update reports for A&C Overview and Scrutiny Board and Cabinet. Briefings for Lead Members and CMT.
- Role of the Board & linkages to Growth Board – Revise Board meeting structure, focus & paperwork. Paper for Growth Board on rationale for SCIP and governance relationship
- Working with partners –Comms Plan for engaging the market, update online ‘prospectus’. Options appraisal to consider viability of establishing a partnership focused Strategic Housing Group



Programme Focus

- Focus on market shaping and Inward Investment/Strategic Commissioning
- Evidence from other County Council's suggest that there are clear benefits from the market shaping model
- There will be a requirement for a level of capital/land investment, particularly for Extra Care
- Development of a business case model for capital investment can draw on examples from elsewhere.
- Evidence from elsewhere shows the benefits of a strategic plan with room for pragmatism take quick wins whilst establishing the broader framework (local plans, s106 etc)
- Work programme of SCIP for 24/25 – Should focus on establishing the relationships both internally & externally, building the programme evidence base and short term delivery (success)

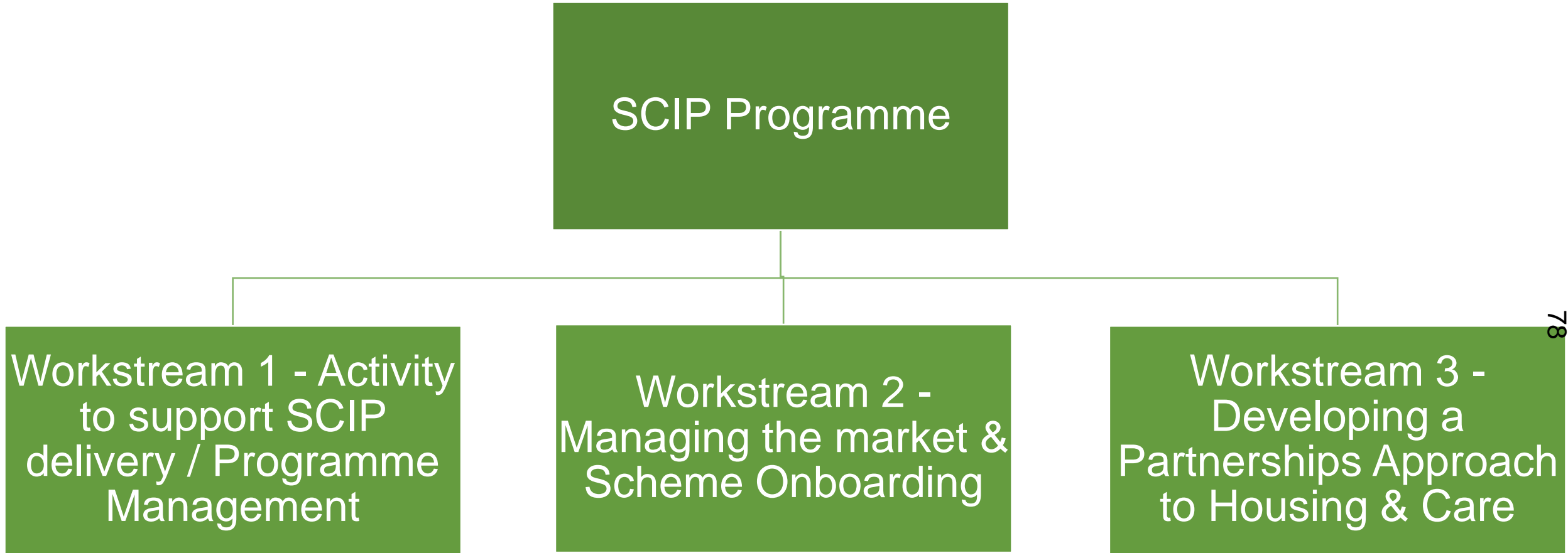


Staffing Structure

- Under consideration and options being developed by A&C.



Workstreams



WORKSTREAM 1 – ACTIVITY TO SUPPORT SCIP DELIVERY / PROGRAMME MANAGEMENT

To ensure that the SCIP programme runs efficiently and provides evidence of delivery of Outcomes

KEY DELIVERABLES

- | | |
|---|---|
| <ul style="list-style-type: none"> • Asset management • Strategic Landlord contract management • Engagement internal / public • Quality assurance of SCIP activities • Building the evidence - Metrics and reporting | <ul style="list-style-type: none"> • Updating process maps • Learning and development tools for A&C staff • Risk & Issues Management |
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GOVERNANCE & REPORTING

- Working group established to look at development of KPI's and dashboards

KEY STAKEHOLDERS

- Programme Manager
- Lead Commissioner
- BI Business Partner



WORKSTREAM 2 - MANAGING THE MARKET AND SCHEME ONBOARDING

To engage with providers and developers & Influencing Inward Investment for provision such as Extra Care and the development of lifetime homes within the general housing stock

KEY DELIVERABLES

- | | |
|---|---|
| <ul style="list-style-type: none"> • Working with providers to oversee new supply • Understanding the local market • Supporting provider quality • Understanding and managing demand and capacity • Updating the 'prospectus'/investment portfolio | <ul style="list-style-type: none"> • Void management • Online resources - Web pages and FAQ's • Engagement with the Market • List of schemes in place & onstream • Risks and issues for each scheme • Timelines and progress towards delivery • Extra care investment business case / programme plan |
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GOVERNANCE & REPORTING

- SCIP Board
- Growth Board

KEY STAKEHOLDERS

- Assistant Director
- Programme Manager
- Commissioning Team representative
- Lead Commissioner



WORKSTREAM 3 – DEVELOPING A PARTNERSHIPS APPROACH TO HOUSING & CARE

To further develop effective working relationships with partners to work in a joined up approach to increase the range and volume of housing with care options in Leicestershire

KEY DELIVERABLES

- | | |
|---|--|
| <ul style="list-style-type: none"> • Growth Board Reporting • Potential establishment of Strategic Housing Group inc. Districts & Boroughs Supported Housing Bill implications / collaborative working • Engagement – Partners | <ul style="list-style-type: none"> • Chief Housing Officer Group • Influence local plans |
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GOVERNANCE & REPORTING

- Growth Board
- Potential Strategic Housing Group

KEY STAKEHOLDERS

- SRO
- Assistant Director
- Programme Manager
- Commissioning Team representative
- Lead Commissioner
- Growth Board
- Partner representatives



High Level Work plan to end of March 2024

		Dec	Jan	Feb	March
Activity to support SCIP delivery / Programme Management	Revise Board Agenda and standing items				
	Finalise RAIDL				
	Sign off TOR				
	Finalise Comms Plan				
	Update process maps for Supported living				
	Hold team workshop to start building KPI's and performance metrics				
	Develop Initial set of KPI's for Board discussion				
	Update and develop training / comms materials for internal staff				
Managing the market and onboarding Schemes	Review 'prospectus' / online resource				
	Review web & intranet pages				
	Soft re-launch of SCIP with providers				
Developing a partnership approach to Housing and Care	Update report on the refocus of SCIP to A&C Overview and Scrutiny & Cabinet				
	Briefing report to CMT				
	Formal linkages made to Growth Board				
	Options appraisal for potential future partnership Housing Group				

